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Dalyan Foundation
Short Report 2021

Reflections

on a turbulent year



Aren't we all on the same boat on stormy and foggy waters, trying to figure out from what direction the wind will blow next and to sail ahead of the waves? We are all learning to deal with ambiguity.

In 2021, the Covid-19 pandemic morphed from an acute emergency situation into a longer-term crisis. NGOs who have been so crucial in helping disadvantaged communities during this crisis, were also severely impacted themselves. Not only has the pandemic disrupted their work but also increased the physical and emotional stress which has weakened many teams. For Dalyan, this has reconfirmed the importance of organisational strengthening of NGOs to increase their resilience. This year, we funded core costs and capacity building in various forms, such as skill-building in project design or external support for impact measurement. In 2022, we will again be joining hands with other donors for a structured approach to organisation building through the GROW initiative in India and the capacity building initiative of STDV in Turkey.

Whilst we normally focus on long-term interventions, the COVID-19 crisis and the catastrophic wildfires in Turkey made emergency support a priority in 2021. In addition to the budget for our long-term partnerships, we decided to allocate close to 40% of our giving for emergency relief measures. These included food and hygiene packages, financial aid as well as specialized firefighting equipment.

In the coming year, we hope to start moving out of the "firefighting" mode and jointly with our partners return towards a longer-term perspective. We look forward to accompanying the creative and innovative approaches of our NGO partners in responding to the needs of the beneficiaries in an ever-changing environment.


Yonca Even Guggenbühl
President of Dalyan Foundation


Susanne Grossmann
Managing Director of Dalyan Foundation

Dalyan Foundation

has been active since 2008, with the mission of enhancing the personal and economic wellbeing of women, adolescents and children from underprivileged backgrounds. We support non-governmental organisations (NGOs) engaged in education, enhancing life skills, gender equality and livelihood generation. We concentrate our activities on India and Turkey, where we have developed strong personal and professional networks. Thanks to our local representatives, we have also built an in-depth understanding of the cultural environment, the civil society and the needs of our target beneficiaries.

What we do

Strong and resilient NGOs have a higher chance of achieving a long-term and sustainable impact. We seek to build partnerships with local NGOs that last for a minimum of 3-4 years, and we finance core costs, capacity building as well as programmes.

Current focus areas of our engagements include improving learning outcomes of public education at primary and secondary level, enhancing employability, encouraging the economic and social empowerment of women through enterprise development and non-traditional livelihoods, and improving the wellbeing and agency of adolescents through mentoring.



Whom we support

We support NGOs who share our goals and are eager to grow and progress. Although we mainly support through grants, we do not see ourselves purely as a funding agency. Our core team and volunteers strive to enhance the value of our contributions by providing guidance on subjects such as financial administration, reporting, income generation and improving management capacity.

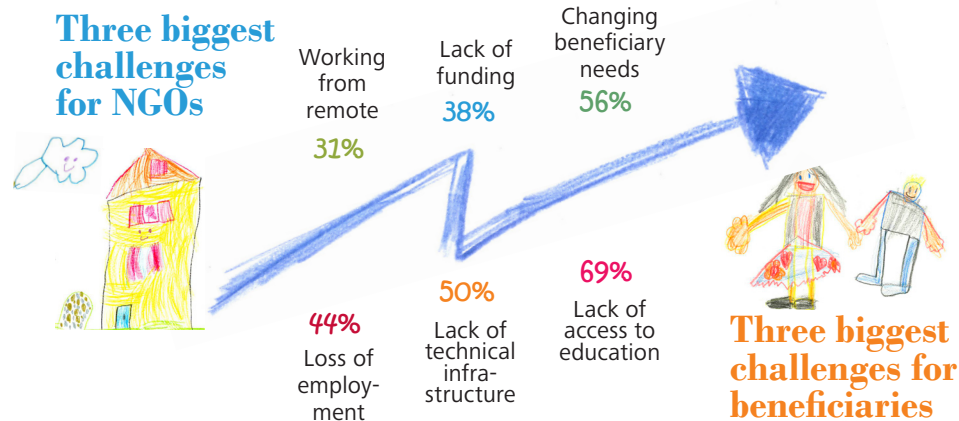


Our Team and Volunteers



Our NGO partners in the pandemic

Amidst the COVID-19 crisis, our NGO partners faced a rapidly changing environment and unprecedented challenges. To better understand how we can provide adequate support in times of crisis, we conducted a survey with 16 NGO partners in India and Turkey in October 2021.



Financial distress



40% of NGOs had to tap into their savings

Kids out of school



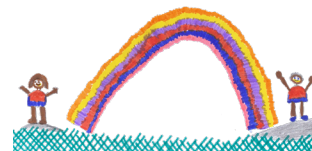
School closures in India and Turkey lasted over 1.5 years resulting in a learning loss of at least 2-3 years.

Teams under pressure



40% of NGOs had to release staff
25% of NGOs had to reduce staff salaries

Widening social divide



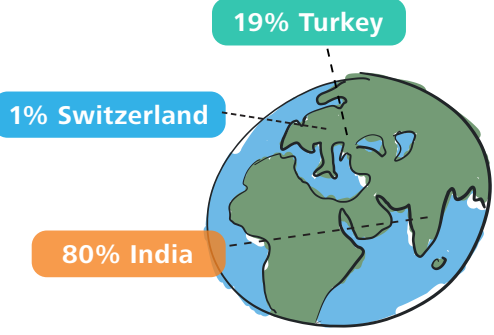
Rich vs. Poor
Urban vs. Rural
Boys vs. Girls



our NGO partners 2021

Programme focus:

- education
- life skills
- community development
- livelihood generation
- „He for She“
- Covid-19 and emergency help



Covid-19 and Emergency Help
Mitigating the negative impact of the Covid-19 pandemic and the forest fires in Turkey

Medha
Improving career progression and overall agency of young women

MHT
Upgrading skills of women working in the construction industry

Azad Foundation
Creating new perspectives for adolescent girls

Quest Alliance
Improving public education in Bihar

EdelGive Framework Agreement
Manuvikasa SOVA Torpa

The Education Collaborators
Improving public education in Maharashtra

Kattaikkuttu-Sangam
Transforming culture and lives through Kattaikkuttu theatre

The YP Foundation
Encouraging gender equitable attitudes among young men

The Gender Lab
Raising boys' awareness on gender issues

Alliance Chance+
Supporting children with migration backgrounds in achieving higher education

SGD Sulukule Gönüllüleri Derneği
Reducing school dropouts

KODA
Improving the quality of education in rural schools

STDV Sivil Toplum için Destek Vakfı
A bridge between donors and civil society

ÇYDD
Achieving equality in access to education



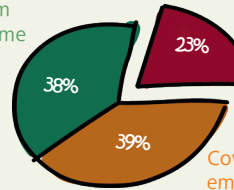
Read more about Dalyan's NGO partners

Dalyan in Numbers in 2021



About 1/4 of our contributions went towards strengthening our NGO partners

long-term programme support



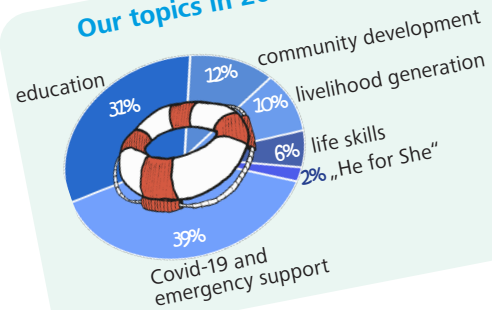
organisational support

- contribution to core costs
- monitoring & evaluation
- capacity building

Covid-19 and emergency support

We believe in building strong and resilient NGOs through organisational support. Nevertheless, the realities in the field and the needs of the beneficiaries led to an increased focus on emergency support in 2021.

Our topics in 2021



Children were the biggest beneficiary group in 2021

18% women



14% adolescents



34% several
This category includes families in need, migrant workers and daily wage earners who were supported through emergency relief.



New Partnerships in 2021

The **Gender Lab** works towards building a generation of boys and men who are self-aware, empathetic and sensitive to gender issues. (www.thegenderlab.org)

The **YP Foundation** conducts a programme design exercise for the development of a campus-based intervention encouraging gender equitable attitudes among young men in college. (www.theypfoundation.org)



Our Principles

Our Vision

A better balanced World

Chances in life are unevenly spread. Dalyan's work is driven by the wish to help those people who have been less fortunate. We want to help alleviate poverty through financial support and a culture of sharing know-how and networks.

Our Focus

Women, Adolescents, Children

Women and children are the most deprived and vulnerable amongst the world's poor. At the same time, they have the highest potential for improving the livelihood of their communities. By focussing on their wellbeing, Dalyan believes it can most effectively deliver on its vision.

Our Aim

More Economic Sustainability

Our partners should not just receive short-term financial support but should be guided towards more self-reliance. We would like to see them become increasingly independent through improved fundraising and income-generating activities.

Our Ambition

Cooperation with the Government

Government is the principal agency to fulfil many development needs. However, the civil sector can support the state in sharpening its interventions. Dalyan encourages programmes, which improve the access of disadvantaged groups to good government services.

Our Approach

Building strong Organisations

In the fight against poverty and inequality, implementation capacity is often the biggest bottleneck. Hence, we focus on supporting and increasing the resilience, strength and outreach of our partner organisations.

Our Request

Neutrality towards Religion, Race, Gender and Politics

People in need should be helped without any form of religious or political imprinting and should not be excluded from help nor be discriminated against because of their religion, race, gender, caste or political belief.

Our Opportunity

Volunteers

Successful integration of volunteers helps us create sustainable and cost-effective structures for impact generation. The fusion of the for-profit and not-for-profit world and the mix of skill sets greatly enrich our work. We might move slower – but we will get further.



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